



# **COMMISSION 1**

## **NDP FIVE YEAR IMPLEMENTATION PLAN**

**05 OCTOBER 2018**

### **Cross-Cutting Areas:**

- **Integrated Planning Framework Bill**
  - **25 Year Review**

## Key Issues Emanating from the Discussions

- **Conceptual questions:** Differentiating between the NDP Five Year Implementation Plan and the MTSF.
  - The **MTSF measured government's contribution** to the NDP and the Ruling Party's election manifesto.
  - **NDP Five Year Implementation Plan is the country's** medium term **roadmap** towards achieving the priorities of the NDP during the period 2019 – 2024.
  - Going forward, the **MTSF** will be government's **Monitoring Framework** of the NDP Five Year Implementation Plan (with indicators and targets).
  - Perceived gaps with the current MTSF need to be assessed:
    - E.g. Government focused.
- Is the NDP still relevant? E.g. considering 4<sup>th</sup> Industrial revolution.
- Does the NDP need to be updated before an Implementation Plan is introduced?

## Key Issues Emanating from the Discussions

- What are the **requirements of Local Government** (*as a key implementer of government priorities working closely with non-government partners*) in **contributing** to the NDP Five Year Implementation Plan?
- Is government developing another initiative as there is perception that the MTSF has not worked – the MTSF did include an intention for government to engage with non-government role players to identify their contribution – why did this not work?
- What has been the **weaknesses** in the past in implementing the NDP?
- Government needs to **improve its coordination**.
  - It will be **difficult to coordinate** all of **society** if government has not effectively **coordinated planning** of the three spheres of government.

## Key Issues Emanating from the Discussions

- What is the strategic change that is needed to accelerate the achievement of the NDP priorities?
- Will the NDP Five Year Implementation Plan be this strategic change, or does the country need to focus on other aspects which will contribute towards improved implementation e.g. capacity, enabling mechanisms, guidelines.
- The NDP is a broad strategic vision. The NDP Five Year Implementation Plan responds to this vision, and translates actionable interventions for the medium term period for the whole of South Africa to achieve.
- There needs to be a bold approach e.g. the World Cup approach needs to be investigated.
  - Directives must be provided, this will reduce government and non-government stakeholders moving in various directions

## Key Issues Emanating from the Discussions

- There is a concern that the intention is to take on too much. Government needs to fix the current planning instruments.
- Intended Strategic Change – bring in non-government stakeholders. Has this been sufficiently thought through. What is the expectation of non-government role players?
- Government may be adding layers onto mechanisms that where good intentions but did not work e.g. Data Forums.
- Planning timelines are going to be a challenge. Already there are challenges within government, how do we align when we plan as a country including non-government stakeholders?
- What information must government provide in order to inform planning in government and non-government planning?
- Need to address non-government concerns on service delivery to gain buy-in of non-government role players

## Key Issues Emanating from the Discussions

- Huge challenges with governance. Government is compliance driven, what affect will this have in the requirements of non-government role players?
- What are the incentives for non-government role players to contribute to the national strategic vision?
- How will the NSDF be integrated with the NDP Five Year Implementation Plan?
- Does the NDP align to the SDGs and Agenda 2063? And will this inform the NDP Five Year Implementation Plan?
- Timeframes to develop the NDP Five Year Implementation Plan is too ambition:
  - Stakeholder engagements
  - Assessments
  - The process of developing the plan is equally important to the content of the plan
- Can there be a reasonable timeline extension?

## Key Issues Emanating from the Discussions

- The NDP Five Year Implementation Plan is aligned to the structure of the NDP.
  - Proposes Three Key Pillars
  - Within each Pillar,
    - **Approach 1:** Identify a few focused priorities for the country for the period 2019 - 2024
    - **Approach 2:** Indicate all the priorities of the NDP and how the medium term priorities will contribute to these during the period 2019 - 2024
  - Contributions of government and non-government role players – these will inform monitoring frameworks
  - Cross-cutting priorities will focus the design and implementation of development priorities

## Key Issues Emanating from the Discussions

- A concern with only 3 pillars, there are a number of other pillars that should be set e.g. social cohesion, safety of citizens.
- How will the contribution of non-government stakeholders be provided? How does this affect government setting targets for the next medium term?
- The notion that the Provincial Development Plans are not designed outside of non-government role players is incorrect – the NDP Five Year Implementation Plan process must identify the existing agreements and plans with non-government role players.
- This should be a participatory process – government should not dictate to non-government role players on the contribution to the priorities of the NDP.



## Key Issues Emanating from the Discussions

- There are other Pillars that have been selected in different sectors.
- Participatory process is understandable – the **HOW** part is a critical question. Organising government is easier. Organising non-government role players needs to be defined.
- Five Year breakdown of the NDP is important.
- Need to indicate to role players “Where are we in implementing the NDP?” – how do role players then adapt strategies to contribute towards the strategic development agenda.
- The absence of AGSA review of government’s contribution to the NDP may resulted in implementation challenges – and accountability mechanisms.

## Key Issues Emanating from the Discussions

- What is the role of development partners?
- Steps may have been missed: e.g.
  - Has government engaged with Labour around the contribution to the NDP
  - How is the NDP doing with Labour's interest in the plan?
  - What are challenges?
  - What are the lessons on the 6 year journey?
- What is in it for non-government stakeholders?
- What is the social compact between government and non-government stakeholders?

## Recommendations related to the Concept Note

### ➤ **Planning Logic:**

- Need to determine the **enablers or assumptions** for each priority.
- **Expand the Pillars** if the priorities are broader than these Pillars
- The **President's work on bringing in the non-government sectors** must be followed up and inform non-government contributions.
- Be **specific on the requirement** of government and non-government role players.
- Reconsider **structural mechanisms of planning coordination**
- Consideration of **regional and international commitments**
- Consider the **role of auditing**
- Integrate **spatial planning**

## Recommendations related to the Concept Note

- Investigate the Private Sector model in response to climate change
- Determined the **role of non-government role players in providing data**
- Use **Private-Public Partnerships / MoUs with incentives** as mechanism for contribution of non-government role players
- Limpopo Province Example: **Premier's Advisory Council Model – Stakeholders** are part of the **process** in **implementing Limpopo's Provincial Development Plan**. The incentive has been the plan is owned by all stakeholders. All stakeholders want to contribute to the development. The **process is as important as the plan**.
- Building cohesive society's – the process of planning. E.g. What were the lessons learnt during the process of developing the NDP and MTSF?

## Recommendations related to the Concept Note

- Accountability may not be the correct approach to “hold non-government role players” accountable for contributions.
- **Incentives and inclusiveness** during the planning process will be more effective to achieve the outcomes of ownership of the NDP and the NDP Five Year Implementation Plan.
- **Using funding** as a means to support accountability.
- Determining the organising principles.
- **Define private sector** – different sectors and their roles
- Have **fewer indicators** , also enhance qualitative indicators
- **Reconsider timeframes** for development of the Plan
- Role of **development partners (e.g. UN, World Bank etc.)** in the development of the Plan

