



planning, monitoring  
and evaluation

Department:  
Planning, Monitoring and Evaluation  
REPUBLIC OF SOUTH AFRICA



# **PLANNING, MONITORING & EVALUATION FORUM:**

## **THE NDP FIVE YEAR IMPLEMENTATION PLAN**

# What is the NDP Five Year Implementation Plan (1)

- The purpose of the NDP Five Year implementation plan is to:
  - Outline an indicative medium term roadmap, which will form the basis for developing five-year institutional plans that will guide the realisation of the NDP priorities over the remaining 10 years
  - Advance and guide medium term and short term planning that is responsive to the attainment of the NDP priorities during the period 2019-2024
  - Strengthen integrated planning through coordination and alignment of priorities across spheres of government.
    - Intergovernmental and interdepartmental planning is crucial to the realisation of government priorities and ultimately the vision for South Africa.
  - Ensure that all sectors of the society develop and implement sector plans that are aligned to the NDP, guided by a common planning approach.
- Government sector plans that are in existence e.g. National Transport Master Plan (NATMAP) and National Water and Sanitation Master Plan, should be reviewed to be aligned to the 2019-24 NDP Five Year Implementation Plan.
- The NDP Five Year Implementation Plan is a country plan which include the contribution of government, private sector, labour and civil society towards the 2030 vision.
  - The MTSF (i.e. government's contribution to the NDP) will be informed by the NDP Five year Implementation Plan

# What is the NDP Five Year Implementation Plan (2)

- A participatory approach, including all stakeholders (government, private sector, labour and civil society) is envisaged in the development of the NDP Five Year Implementation Plan.
- Engagements and consultations with all stakeholders will be used to determine mechanisms to hold non-government stakeholders accountable for contributions to the national strategic vision.
- The Budget Prioritisation Framework will be a mechanism to ensure that resources are allocated to priorities as provided through the NDP Five Year Implementation Plan.
- NDP Five Year Implementation Plan will provide a national strategic direction for the country's development in the medium term period, considering the autonomy of the provincial and local governments to do their own planning.
- Align to spatial and economic reforms for development planning.

# Where We are: Implementation of the NDP Between 2014 and 2019

- According to 2014-2016 MTSF mid-term review report:
  - South Africa was in a better place in 2017 than it was in 1994.
  - Progress made towards the NDP 2030 priorities across the economic services, social services, building a capable state and fostering active citizenry
  - Performance on NDP 2030 actions, which require cooperation across multiple departments, spheres of government or non-governmental stakeholders, shows poor implementation progress
  - Too many government priorities accorded equal weighting and status, and has yielded slow/poor implementation of the NDP
  - Resources are thinly spread given the current economic environment
  - Inadequate information systems in government to track progress towards the NDP 2030

# Where We Are Going: Implementation of the NDP Between 2019 and 2024

## Objectives of the NDP Five Year Implementation Plan

- Enable the achievement of the NDP through five year building blocks
- Outline results to which government, the private sector, labour and civil society must contribute
- Coordinate the harmonisation of the different levels of sector plans – alignment and consistency
- Provide a basis for a monitoring framework to measure progress towards the achievement of the NDP Five Year Implementation Plan

## Scope and Content of the NDP Five Year Implementation Plan

- Alignment of government planning to global development agendas
- Covers a five year time frame
- Will identify results for the country which contributes to the achievement of the NDP priorities
- Allows for planning to reflect the linkages between sector policies, programmes and strategies
- Will be informed by the contributions of all sectors and stakeholders

# International Case studies

## ➤ The Analysis of six countries was done

- The **Chinese** government has started their NDP as a model for planning development in their country, dating from 1955 and currently in its 13<sup>th</sup> Five-Year Plan
- The **Malaysian** implementation of NDP Five Year programme began in 1970 as Vision 2020, currently implementing the 11<sup>th</sup> and final plan of government
- The **Ugandan** government's developmental plan started in 2007 as Vision 2040 currently implementing their 2<sup>nd</sup> Five-Year Plan
- The **Namibian** government started their Implementation of the National Development Plan Vision 2030 which started in 1997/98
- The **Rwandian** government adopted the national planning Vision 2020 which has the six priority pillars and three cross-cutting areas – in 2000, revised in 2012
- The **Ethiopian** government adopted the national developmental planning Vision 2025 in 2009, which is implemented through three (3) five-year medium-term plans.

# Good Practices from International Case Studies

- Uganda adopted a **Comprehensive National Development Planning Framework**, which provides for the overall development of long, medium and short term plans from the 30-year Vision up to Annual Work Plans and Budgets
- Namibia's current plan is implemented through four **integrated pillars** of sustainable development, which are Economic Progression, Social Transformation, Environmental Sustainability and Good Governance.
- The Chinese used the National Development and Land Reform Commission (NDRC) as a **central planning agency** in charge of executing the state's policies.
  - The current five (5) year plan that covers implementation ensures collaboration with the citizens in finishing the building of a moderately prosperous society.
  - Local government is extensively involved in the development of the plan.
  - Auditing offices play a role in overseeing implementation.
- Malaysia has implemented National Vision by breaking it down into blocks of 5 ten years of **developmental phases** with thematic areas and NDP goals.
  - Their long-term plans are developed in terms of **waves of development**.
- Ethiopia has a comprehensive plan which consists of the **sector indicators and target** for the five-year period, which outlines the overarching objectives of the plan such as macroeconomic sector, productive sectors, economic infrastructure sectors and social sectors as well as, capacity building and good governance.
  - The plan is approved by the council of ministers endorsed by Parliament.
  - In Ethiopia, the plan is supported by **high level political leadership** and public participation.
- In Rwanda, the government adopted the national planning Vision 2020, which has the six **priority pillars** and three **crosscutting areas** which informs the development of all sectors NDP Five Years Implementation Plan.
  - **Political leadership, strong accountability and consequence management** for non-performance and non-service delivery support Rwanda's plans. Their five-year plans are costed.

# Process for the development of the NDP Five-Year Implementation Plan (1)

## What will inform the development of the NDP Five Year Implementation Plan

- Constitution of the Republic of South Africa (1996) and
- Priorities outlined in the Manifesto of the Ruling Political Party forming the government after the general elections
- 54 priorities of the NDP identified by the NPC
- Information from the MTSF mid-term review (2014-2016) and the 25 Year Review
- The MTSF 2014-2019 progress reports for the remaining period
- The report on the assessment of progress against the NDP
- Major global and local trends, as well as, main development challenges

## Principles to Guide the Development of the NDP Five Year Implementation Plan

- Alignment to the vision and priorities of the NDP
- Alignment to international and regional development priorities
- Alignment to the National Spatial Development Framework
- Alignment to the Ruling Party's election manifesto
- Inclusive participation of government and non-government stakeholders
- Evidence-based and utilisation of key planning tools which assist in planning for development results
- Integration of cross-cutting sector policies and plans
- Standardisation of planning concepts

# Process for the development of the NDP Five-Year Implementation Plan (2)

## Steps in the development of the NDP Five Year Implementation Plan

### ➤ *Assessment of the current process for NDP implementation*

- Progress to date on the implementation of NDP priorities
- What still needs to be achieved and how it will be achieved
- Challenges experienced and how they should be addressed
- Lessons learnt in the 2014-19 implementation period
- Findings from relevant government reviews and evaluations ( including the 25 Year Review & MTSF mid-term review)

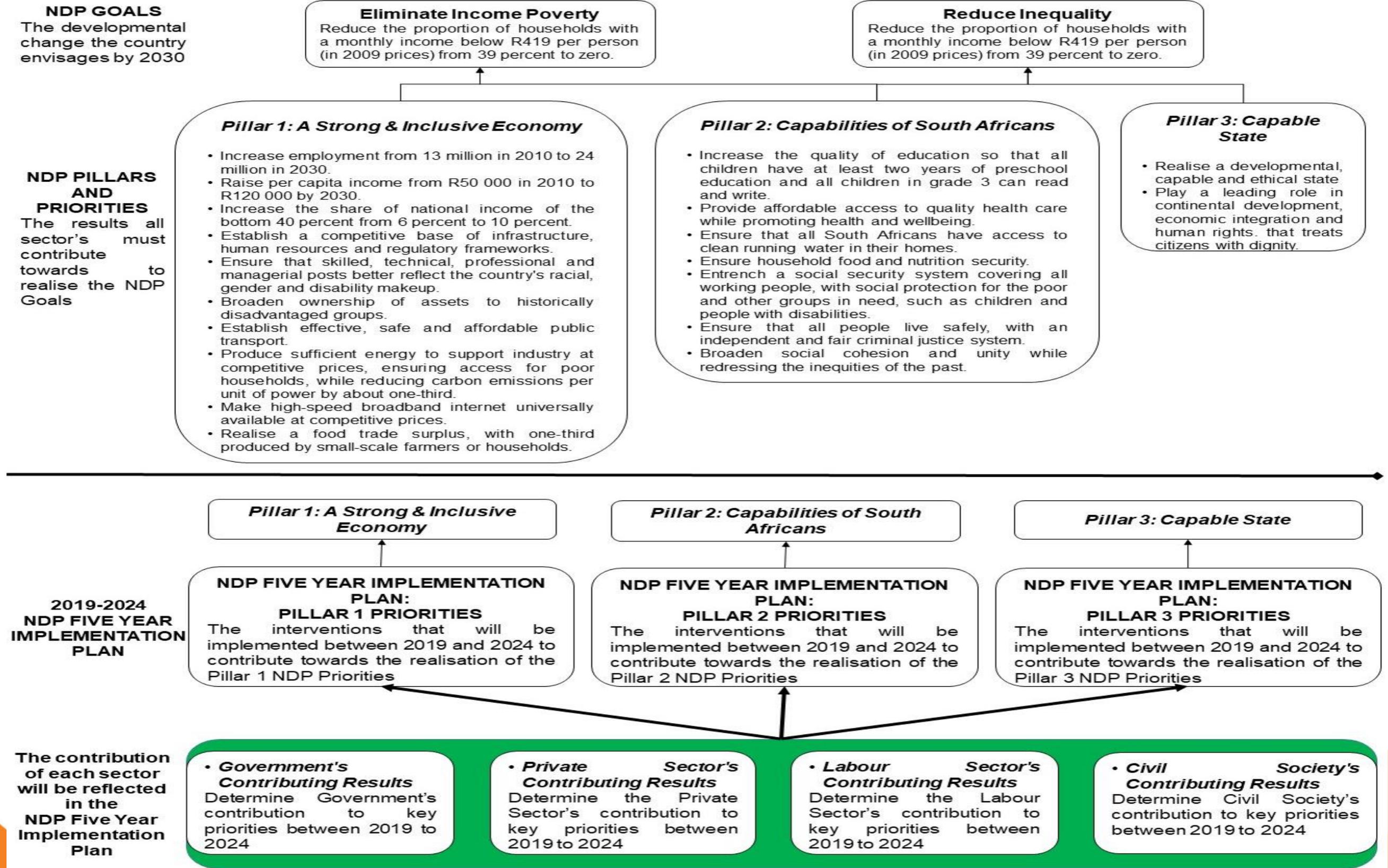
### ➤ *Transition from MTSF 2014 - 2019 to NDP Five Year Implementation Plan 2019 – 2024*

- **Pillars** based on NDP chapters
- **Priorities** per pillar for achieving 2030 priorities
- Sequencing of priorities within each pillar
- Identify interventions aligned to priorities
- Identify areas that cut across pillars (e.g. gender, youth, job creation & IT)
- Drafting of the NDP Five Year Implementation Plan
- Securing endorsement and approval

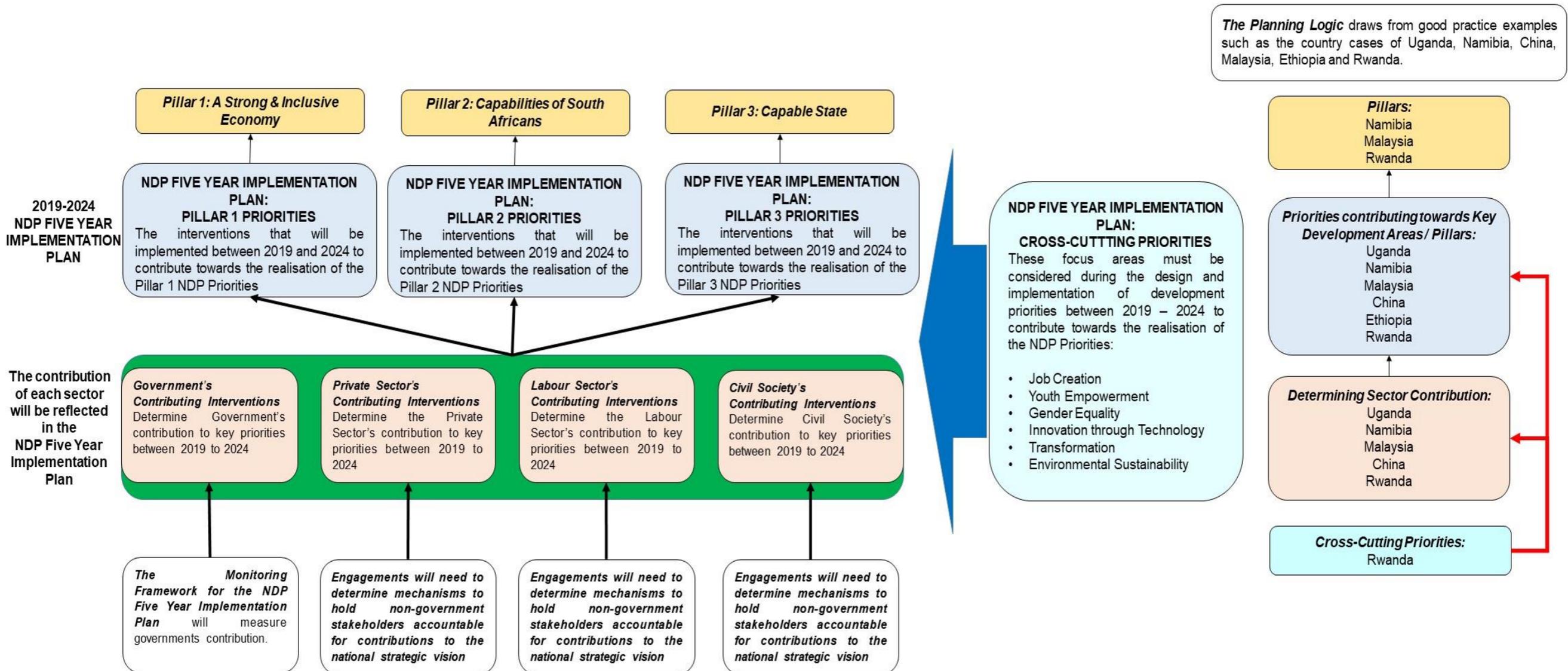
# Planning Logic of the NDP Five-Year Implementation Plan

- **Pillars**
- **Priorities** within pillars
- **Areas that cut across** priorities
- **Shared contracts** (Lead institution and contributing institutions for priorities)
- The **Results Based Methodology** will form the basis for determining the interventions that are required to contribute to the achievement of the priorities within the themes/pillars
- Government's collaboration with the private sector, labour and civil society is critical to determine each contributing role to the development agenda
- Government's contribution to the will be monitored through a **monitoring framework (currently MTSF)** with relevant indicators and targets for government's five year administrative term
- Contribution of government institutions in the different spheres will be provided through ***commitment and alignment of institutional plans to the priorities***
- Government planning reforms will be implemented to ensure that the NDP Five Year Implementation Plan is institutionalised
- Private sector, labour and civil society must commit to contributing to the NDP Five Year Implementation Plan and establish processes to be monitored and be accountable for their contribution

# Relationship between 2030 Vision & NDP Five-Year Implementation Plan



# NDP Five Year Implementation Plan and Contributing Sectors



# Institutionalisation of Planning

## LONG TERM DEVELOPMENT PLANNING

### NATIONAL DEVELOPMENT PLAN

- South Africa's plan towards achieving developmental aspirations by 2030

### SPATIAL PLANS

- Drive South Africa's broad spatial transformation agenda

## MEDIUM TERM DEVELOPMENT PLANNING

### NDP FIVE YEAR IMPLEMENTATION PLAN

- Critical 5-year building blocks towards the NDP
- Election manifesto directives
- Drives coordination of development effort
- Informs the Budget Prioritisation Framework

### PROVINCIAL AND LOCAL GOVERNMENT DEVELOPMENT PLANS

- Contextualising development priorities to address provincial and local sphere development challenges

### SECTOR PLANS

- Improve sector policy and implementation coherence across spheres of government towards national development results

## GOVERNANCE AND ACCOUNTABILITY PLANNING

### STRATEGIC PLAN (Nat. and Prov.)

### INTEGRATED DEVELOPMENT PLANS (Local Gov.)

- Reflects the institutional programmes which contribute towards government's medium term development priorities, and the realisation of the institutional mandates.

### ANNUAL PERFORMANCE PLAN (Nat. and Prov.)

### SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN (Local Gov.)

- Reflects the implementation of policies and programmes for a short term, and the resources that will be allocated to enable delivery.

### ANNUAL OPERATIONAL PLAN

- Reflects the annual operational activities required to implement the APPs / SDBIPs, and other operational deliverables to enable the management of an institution's progress towards the achievement of annual performance targets.

### EMPLOYEE WORK PLAN

- Reflects an employee's contribution towards the planned outputs and activities in the institutional planning documents.

# Intergovernmental Planning models



# Monitoring of the NDP Five Year Implementation Plan

- Need for a single monitoring and reporting system to track progress on the NDP Five-year Implementation Plan priorities, across government, private sector, labour and civil society organisation
- Monitoring government's contribution:
  - A monitoring framework (currently MTSF) should include the impacts, as well as, outcomes and related performance indicators and targets to measure government's progress against the Plan
  - All priorities for the five-year period will be articulated in institution's strategic and annual performance plans
  - Information collected on a quarterly basis must be analysed for decision making purposes
- Private sector, labour and civil society organisation must commit to processes for monitoring and accountability of their contribution to the NDP Five-year Implementation Plan priorities
- Stats SA data could be used to assess progress made by government and non-government sectors

# Communication Strategy

- The draft and final NDP Five Year Implementation Plan will be shared with national, provincial and local government through the existing planning and monitoring forums.
- The DPME will also communicate the draft and final NDP Five Year Implementation Plan through existing partnerships with private sector, labour and civil society.

# Way Forward

- Consultation with internal and external stakeholders
- Develop the NDP Five Year Implementation Plan
- Approval of the NDP Five Year Implementation Plan
- Institutionalisation of the NDP Five Year Implementation Plan

NGIYATHOKOZA

DANKIE KE A LEBOGA

NGIYABONGA

**NDIYABULELA**

INKOMU NDI KHOU  
LIVHUHA

*Thank you*